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Title	Current Grade	Survey High	Survey Low	Survey Avg. Top Step	Longview Top Step	\$ Difference	% +(-) Diff from Avg.	AWC Salary Survey Job Code Match
MNGT./DEPARTMENT HEADS								
ASSISTANT CITY MANAGER/FISCAL DIR.	01	\$12,430	\$7,533	\$11,190	\$10,503	-\$687	-6.14%	Job Code 685 - Assistant City Manager
CITY ATTORNEY	02	\$12,550	\$7,556	\$11,398	\$10,204	-\$1,194	-11.70%	Job Code 115 - City Attorney
PUBLIC WORKS DIRECTOR	02	\$11,952	\$7,062	\$11,169	\$10,204	-\$965	-9.46%	Job Code 645 - Public Works Director
POLICE CHIEF	02	\$12,550	\$6,871	\$11,467	\$10,204	-\$1,263	-12.37%	Job Code 655 - Police Chief
FIRE CHIEF	02	\$12,638	\$7,436	\$11,035	\$10,204	-\$831	-8.14%	Job Code 650 - Fire Chief
INFORMATION TECHNOLOGY DIRECTOR	03	\$9,644	\$6,944	\$9,015	\$9,197	\$182	2.02%	Job Code 665 - Information Systems Manag
HUMAN RESOURCES DIRECTOR	03	\$11,780	\$6,534	\$9,249	\$9,197	-\$52	-0.56%	Job Code 660 - Human Resources Director
COMMUNITY DEVELOPMENT DIRECTOR	03	\$11,780	\$6,812	\$10,611	\$9,197	-\$1,414	-15.37%	Job Code 630 - Planning/Comm. Developm
FISCAL DIRECTOR	03	\$11,952	\$6,812	\$10,967	\$9,197	-\$1,770	-19.24%	Job Code 635 - Finance Director
PARK & RECREATION DIRECTOR	04	\$11,745	\$6,584	\$10,459	\$8,890	-\$1,569	-17.64%	Job Code 640 - Parks & Recreation Director
LIBRARY DIRECTOR	05	\$8,405	\$5,879	\$8,067	\$7,938	-\$129	-1.62%	Job Code 700 - Library Director
		·					-9 .11%	Average % Below Comps Mgt./Dept.
MANAGERS	Grade	Survey High	Survey Low	Survey Avg. Top Step	Longview Top Step	\$ Difference	% +(-) Diff from Avg.	AWC Salary Survey Job Code Match
POLICE CAPTAIN	04	\$10,482	\$6,584	\$9,490	\$8,890	-\$600	-6.74%	Job Code 326 - Police Captain
ENGINEERING MANAGER	04	\$11,689	\$6,584	\$9,891	\$8,890	-\$1,001	-11.26%	Job Code 629 - City Engineer
TRANSPORTATION ENGINEER	06	\$9,159	\$5,386	\$7,357	\$7,830	\$474	6.05%	(Benchmarked with Engineer - Senior 550)
FLEET/FACILITIES MAINT. MANAGER	07	\$8,881	\$5,414	\$7,660	\$7,336	-\$324	-4.42%	(Benchmarked with WTP Superintedent 622)
UTILITY SYSTEMS MANAGER	07	\$8,881	\$5,414	\$7,660	\$7,336	-\$324	-4.42%	(Benchmarked with WTP Superintedent 622)
PLANNING MANAGER	07	\$8,696	\$5,411	\$7,480	\$7,336	-\$144	-1.96%	Job Code 530 Planner - Senior
STORMWATER MANAGER	07	\$9,159	\$5,243	\$8,204	\$7,336	-\$868	-11.83%	(Benchmarked with Engineer - Senior 550)
ACCOUNTING MANAGER	08	\$9,318	\$5,171	\$7,451	\$6,981	-\$470		(Benchmarked with Accountant 512)
COMMUNITY DEVELOPMENT COORDINATOR	08	\$8,307	\$4,412	\$6,680	\$6,981	\$301		(Benchmarked with Park Maintenance Supervisor
TRAFFIC MAINT. SUPERVISOR	08	\$8,307	\$4,412	\$6,680	\$6,981	\$301		(Benchmarked with Park Maintenance Supervisor
GOLF MAINTENANCE MANAGER	08	\$8,307	\$4,412	\$6,680	\$6,981	\$301		(Benchmarked with Park Maintenance Supervisor
PARK MAINTENANCE MANAGER	08	\$8,307	\$4,412	\$6,680	\$6,981	\$301		(Benchmarked with Park Maintenance Supervisor
RECREATION MANAGER	08	\$7,722	\$3,817	\$6,733	\$6,981	\$248		(Benchmarked with Rec. Manager/Supervisor 60)
ADMINISTRATIVE MANAGER	08	\$7,722	\$3,817	\$6,733	\$6,981	\$248		(Benchmarked with Rec. Manager/Supervisor 60)
TRANSIT MANAGER	08	\$7,722	\$3,817	\$6,733	\$6,981	\$248	3.55%	(Benchmarked with Rec. Manager/Supervisor 60)
							-4.09%	Average % Below Comps Supt./Man
SUPERVISORS	Grade	Survey High	Survey Low	Survey Avg. Top Step	Longview Top Step	\$ Difference	% +(-) Diff from Avg.	AWC Salary Survey Job Code Match
TRANSIT SUPERVISOR	11	\$7,692	\$4,632	\$6,551	\$6,063	-\$488	-8.05%	(Benchmarked with Field Supervisor 605)
UTILITY SYSTEMS SUPERVISOR	11	\$7,692	\$4,632	\$6,551	\$6,063	-\$488	-8.05%	(Benchmarked with Field Supervisor 605)
STREET MAINT. SUPV.	11	\$7,692	\$4,632	\$6,551	\$6,063	-\$488	-8.05%	(Benchmarked with Field Supervisor 605)
RECREATION COORDINATOR	12	\$7,692	\$4,632	\$6,551	\$5,914	-\$637	-10.77%	(Benchmarked with Field Supervisor 605)
							-8.73%	Average % Below Comps Supervis

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TECHNICAL/PROFESSIONAL	Grade	Survey High	Survey Low	Survey Avg. Top Step	Longview Top Step	\$ Difference	% +(-) Diff from Avg.	AWC Salary Survey Job Code Match
ENGINEER (PE)	07	\$9,159	\$5,243	\$8,204	\$7,336	-\$868	-11.83%	(Benchmarked with Engineer - Senior 550)
CIVIL ENGINEER (NO PE)	08	\$7,912	\$5,171	\$7,239	\$6,981	-\$258	-3.56%	(Benchmarked with Engineer - Journey - 540)
CIRCULATION LIB.	10	\$6,636	\$4,648	\$5,929	\$6,277	\$349	5.88%	Job Code 710 - Senior Librarian
YOUTH SERVICES LIBRARIAN	10	\$6,636	\$4,648	\$5,929	\$6,277	\$349	5.88%	Job Code 710 - Senior Librarian
REFERENCE/INFO SERVICE LIB	10	\$6,636	\$4,648	\$5,929	\$6,277	\$349	5.88%	Job Code 710 - Senior Librarian
SPECIAL PROJ./ADULT LIBRARIAN	10	\$6,636	\$4,648	\$5,929	\$6,277	\$349	5.88%	Job Code 710 - Senior Librarian
TECH. SERVICES LIB. I	10	\$6,636	\$4,648	\$5,929	\$6,277	\$349	5.88%	Job Code 710 - Senior Librarian
INFO. SYSTEMS ANALYST	10	\$7,737	\$4,842	\$6,798	\$6,277	-\$521	-7.66%	Job Code 590 - Systems Analyst/Programm
OFFICE ENG./ADM. I	10	\$8,307	\$4,325	\$6,810	\$6,277	-\$533	-7.83%	(Benchmarked with Rec. Manager/Supervisor 60)
ELECTRICAL BLDG. INSP.	10	\$6,681	\$4,210	\$6,030	\$6,277	\$248	4.10%	(Benchmarked with Building Inspector 580)
BUILDING INSPECTOR II	11	\$6,681	\$4,210	\$6,030	\$6,063	\$34	0.56%	Job Code 580 - Building Inspector
NUISANCE ABATE. OFF	11	\$6,681	\$4,210	\$6,030	\$6,063	\$34	0.56%	(Benchmarked with Building Inspector 580)
ASST. CITY/PROS. ATTY.	10	\$8,237	\$4,437	\$6,337	\$6,227	-\$110	-1.74%	(Benchmarked with Criminal Deputy Pros. 760)
SAFETY/RISK MANAGER	10	\$7,535	\$4,572	\$6,517	\$6,227	-\$290	-4.45%	(Benchmarked with Personnel Analyst 595)
ENTITLEMENT PROGRAM COORD.	11	\$6,693	\$4,326	\$6,139	\$6,063	-\$76	-1.24%	(Benchmarked with Planner - Journey 519)
ACCOUNTANT	12	\$7,553	\$4,335	\$6,159	\$5,914	-\$245	-3.98%	Job Code 510 - Accountant
ASSISTANT PLANNER	12	\$6,672	\$4,326	\$6,139	\$5,914	-\$225	-3.67%	Job Code 519 - Planner Journey
EXECUTIVE SECRETARY	12	\$6,938	\$4,366	\$5,927	\$5,298	-\$629	-10.61%	Job Code 242 - Executive Secretary
CITY CLERK	14	\$9,159	\$3,818	\$7,198	\$5,157	-\$2,041	-28.36%	Job Code 120 - City Clerk
							-2.71%	Average % Below Comps Tech./Pr
OFFICE/CLERICAL	Grade	Survey High	Survey Low	Survey Avg. Top Step	Longview Top Step	\$ Difference	% +(-) Diff from Avg.	AWC Salary Survey Job Code Match
COMMUNITY DEVELOPMENT SPECIALIST	13	\$6,415	\$3,498	\$4,063	\$5,298	\$1,235	30.40%	Job Code 575 - Building Permit Specialist
LIB. PROF. ASST.	13	\$6,912	\$2,584	\$5,630	\$5,298	-\$332	-4.90%	(Benchmarked with Rec. Program Coord. 615)
LITERACY COORDINATOR	13	\$6,912	\$2,584	\$5,630	\$5,298	-\$332	-4.90%	(Benchmarked with Rec. Program Coord. 615)
HUMAN RESOURCES SPECIALIST	13	\$6,627	\$3,924	\$5,604	\$5,298	-\$306	-5.46%	(Benchmarked with Payroll Clerk 270)
ADMIN. ASSISTANT PARKS & REC	32	\$6,183	\$3,377	\$5,090	\$4,629	-\$461	-9.06%	Job Code 230 - Administrative Secretary
ADMIN. ASSISTANT FIRE	33	\$6,183	\$3,377	\$5,090	\$4,267	-\$823	-16.17%	Job Code 230 - Administrative Secretary
ADMIN. ASSISTANT/RECP. (EXECUTIVE)	33	\$3,980	\$2,929	\$5,090	\$4,267	-\$823	-16.17%	Job Code 230 - Administrative Secretary
HUMAN RESOURCES TECHNICIAN	33	\$5,339	\$3,161	\$5,090	\$4,267	-\$823	-16.17%	Job Code 230 - Administrative Secretary
LEGAL CLERK	34	\$4,840	\$3,410	\$4,586	\$4,014	-\$572	-12.47%	Job Code 215 - Court Clerk
							-4.60%	Average % Below Comps Office Cle

-5.85% AVERAGE % All Positions Below Co

Job Code 105 - City Managel/Administrator	Summary Job Description: Appointed city manager, city or town administrator, supervisor, or chief administrative officer. Directs the adn city government. Provides leadership in the development of long- and short-term goals, including the city budget. Makes recommendation city council for action. Typically requires degree in public administration; master's degree is often preferred.
Job Code 115 - City Attorney	Summary Job Description: Regular city or town employee, not a contract position. May be an elected position in some jurisdicti

Job Code 120 - City Clerk	Summary Job Description: Appointed city or town clerk. Provides responsible administrative and clerical work in support of the mayor, c members and city manager/city administrator. Custodian for official city records and public documents. Prepares agenda and assemble documents for city council meetings and ensures that appropriate records of the meetings are maintained. Prepares and posts legal not supervise clerical support staff.
Job Code 210 - Clerical - Journey	Summary Job Description: Performs a variety of the more complex and diverse clerical or administrative support work based on a know specialized functional or department procedures. Performs varied clerical, statistical, data gathering and compilation, typing and/or work duties. May independently compose routine correspondence, prepare reports. Requires some independent judgment, interpretation, or data, policies, and procedures. Typically requires 3-4 years experience.
Job Code 215 - Court Clerk	Summary Job Description: Performs specialized clerical work in support of district or superior court operations, including the preparatior maintenance of court records. Coordinates court docket and provides related secretarial services for the court. Typically requires 1–2 ye general secretarial/clerical experience.
Job Code 230 - Administrative Secretary	Summary Job Description: Independently performs a variety of responsible secretarial and administrative duties typically required by a c head. Requires an advanced ability to use office software and extensive knowledge of the department's services, policies, and practices proofreads, and edits content of documents; schedules meetings. Using initiative and independent judgment, relieves superior of admin details. May direct the work activities of lower classified clerical employees. Typically requires 3-4 years experience.
Job Code 242 - Executive Secretary	Summary Job Description: Performs administrative support of a highly complex and responsible nature to the chief administrative office elected body. Exercises independent judgment to prepare correspondence, arrange meetings, and prepare reports and other official material Exercises considerable discretion in processing important and highly confidential information. May supervise clerical support staff. Typic 4-5 years experience.
Job Code 270 - Payroll Clerk	Summary Job Description: Performs accounting and calculation tasks necessary to process payroll and associated reports and tax filing automated system. Applies state and federal laws and contract provisions related to payroll, and salary and benefit plans to calculate ov and other variations to pay; maintains accounting of all leave balances. Responds to employee inquiries regarding calculations pertainir paychecks. Typically requires a two year degree and two years experience.
Job Code 326 - Police Captain	Summary Job Description: Manages a police division or assigned area such as patrol, investigation, crime prevention, or communication Organizes, plans, supervises, and coordinates activities and develops budget. May act as second in command.
Job Code 510 - Accountant	Summary Job Description: Performs complex accounting activities requiring full professional competency. Recommends policies and pr analyzes and audits financial records for completeness and conformance to policies and procedures. Designs new systems or modifies systems to provide records of assets, liabilities, and financial transactions of the jurisdiction. Prepares a variety of complex reports, state documents for major financial projects. Typically requires a four year degree and 3-4 years experience.
Job Code 519 - Planner Journey	Summary Job Description: Researches and analyzes technical data to apply planning and zoning regulations to development, construct use issues. Provides technical assistance to the public and other agencies. Assists senior planning staff with complex cases. May provide support to a variety of planning boards, commissions, and committees, and presents reports and recommendations to them. Typically re year degree and 2-3 years experience.
Job Code 530 Planner - Senior	Summary Job Description: Researches and analyzes technical data to apply planning and zoning regulations to complex and/or highly s development, construction, and land use issues. Supervises short-term and long-range planning programs and projects. Participates in formulation of departmental goals and objectives. Provides staff support to a variety of planning boards, commissions, and committees. supervise lower-level employees. Typically requires a four year degree and four years experience.
Job Code 540 - Engineer-Journey	Summary Job Description: Applies civil engineering principles and practices in the preparation of plans, specifications and estimates rel design, construction and maintenance of public works projects, within established civil engineering practices and procedures. Works on projects or specific areas of more complex projects under the supervision of a senior or project engineer. Typically requires a four year (3 years experience.
Job Code 550 - Engineer - Senior	Summary Job Description: Performs a variety of complex technical civil engineering design, drafting, survey, and construction inspection the supervision of civil engineers. Maintains records, prepares maps and sketches, and researches records, maps and data to obtain er data. Responds to routine questions from property owners and the general public. May act as rod or chainworker. May serve as project lead worker. Typically requires a two year degree and 4-5 years experience.

Job Code 565 - Engineering Tech - Senior	Summary Job Description: Serves as project leader and applies civil engineering principles and practices in the preparation of plans, sp and estimates related to the design, construction and maintenance of public works projects. Oversees assigned projects to ensure contr compliance with time schedules and budget. May make effective recommendations to hire, fire, transfer and discipline employees. Typic a four year degree and 4-5 years experience.
Job Code 575 - Building Permit Specialist	Summary Job Description: Performs technical and administrative duties that support building department functions. Accepts permit appl reviews them for completeness and errors. Accepts, reviews, and issues permits for simple permit applications. Answers questions abo codes and provides copies of plans, maps, and other documents to customers. May perform simple plan review. May include limited cle Typically requires two years experience.
Job Code 580 - Building Inspector	Summary Job Description: Inspects residential and commercial buildings in the process of construction or alteration for compliance with requirements, application of safe construction practices and other regulations or ordinances. May have additional duties enforcing mech plumbing, electrical, and energy codes. In smaller jurisdictions, may issue permits and collect fees. Typically requires 2-3 years experier certification as a building inspector.
Job Code 590 - Systems Analyst/Prog.	Summary Job Description: Performs both systems analysis and programming tasks for complex computer systems. Confers with city de assess needs, analyze existing systems, and recommend modifications or development of new systems. Develops design specifications designs, codes, tests, debugs, documents, and maintains those programs. Works with little or no supervision. May lead and/or train emplower level information systems job classifications. Typically requires a four year degree and 3-4 years experience.
Job Code 592 - Network Administrator	Summary Job Description: Installs, configures, and maintains software and hardware connected to the local area network. Works with d vendors, and consultants to assess needs, diagnose problems, and coordinate repairs. Maintains and performs backup and security op May provide individual assistance to users. May serve as lead worker for network support and/or personal computer support personnel. requires a four year degree and four years experience plus certification as a network engineer.
Job Code 595 - Personnel Analyst	Summary Job Description: Journey-level professional responsibilities in areas such as recruitment/selection, classification, labor relation or benefits administration. Provides guidance to management and employees on various human resources issues requiring knowledge laws and procedures. Performs detailed research and statistical analysis. May serve as civil service examiner, ADA coordinator, or coor wellness or safety programs. Typically requires a four year degree and two years experience.
Job Code 605 - Supervisor - Field Operations	Summary Job Description: Directly supervises the work activities of crew(s) in the streets/roads/parks/utilities departments. Typically rec management level superior (division head). Plans and schedules work operations and employee assignments. Makes effective recomm hire, fire, transfer and discipline employees. This is a first line supervisory position. Typically requires 3-4 years experience in maintenar area and related professional certifications.
Job Code 606 - Park Maint. Supervisor	Summary Job Description: Plans, schedules and monitors the work of crews performing the maintenance of public parks and the repair equipment. Coordinates, schedules and supervises maintenance and construction work in the parks and other recreational sites. May o types of equipment and accomplish the more complex problems subordinate employees cannot resolve. This is a first line supervisory p Typically requires 3-4 years experience.
Job Code 607 - Rec. Manager/Supervisor	Summary Job Description: Supervises and manages the city's recreation program or a major component thereof (athletics, aquatics, etc Responsible for the planning and implementation of recreation programs and activities. Supervises recreation leaders and instructors, p division budget, prepares information for public distribution. Typically requires a four year degree and 3-4 years experience, including sc supervisory experience.
Job Code 615 - Rec. Program/Coordinator	Summary Job Description: Plans, organizes, leads and instructs assigned recreational, sport, social or cultural activities such as craft pr dance instruction, sports tournaments, swimming, excursions, social events and other related functions for individuals and groups of all Performs independently in accordance with departmental policies & procedures under general supervision. Directs work activities of par contract instructors, seasonal workers and volunteers. Typically requires four year degree and two years experience.
Job Code 616 - (County) Facility Maint. Dir.	Summary Job Description: Manages county's facilities maintenance program, including cleaning, maintenance, repair, and remodeling or buildings, and heating, ventilation, and air conditioning. Typically requires five years experience, including some supervisory experience

Job Code 620 - Street/Road Supt.	Summary Job Description: Plans, organizes and directs the street maintenance and repair functions of the public works department. Act the cleaning, repair, maintenance and construction of the streets/roads and storm drainage system. Administers the effective and efficie personnel, funds, materials, etc. to ensure public safety on serviced roads. May be assigned to a particular district. Typically requires 5 y experience, including some lead worker or supervisory experience.
Job Code 622 - Water Treatment Plant Supt.	Summary Job Description: Plans, organizes and directs the operation and maintenance of the water treatment system. Administers pers funds, materials, facilities, equipment and time to ensure compliance with federal and state regulations. Assists in directing inspections, construction, maintenance and repair of facilities. Typically requires a degree and 5 years experience, including several years at a lead supervisory level, plus certification as water distribution manager. (Combined water/wastewater treatment plant superintendents are also here.)
Job Code 629 - City Engineer	Summary Job Description: Plans, organizes and directs the operation of the engineering division; oversees initial project funding, design construction management of engineering projects, services and programs; supervises staff of professional, technical and administrative Serves as designated review officer for all required engineering reviews and sign-offs. Typically requires a four year degree and five year experience plus license as a professional engineer.
Job Code 630 - Planning/Comm. Dev. Dir.	Summary Job Description: Plans, organizes, directs and controls the functions of a planning/community development department. Deve implements policies, procedures and practices to do planning studies, review zoning ordinances, evaluation of proposed annexations, p developments and related programs. Serves as primary planning official for the organization and primary staff liaison to the planning col Typically requires a minimum of a four year degree and 5-8 years experience, including some management experience.
Job Code 635 - Finance Director	Summary Job Description: Plans, organizes, directs and controls the functions of a finance department and serves as organization's chi officer. Develops and implements policies, procedures and practices for the organization's financial systems, purchase and investment jurisdiction's funds. May also be accountable for information technology function and/or city clerk function. Typically requires a minimum year degree and 5-8 years experience, including some management experience.
Job Code 640 - Parks & Recreation Director	Summary Job Description: Plans, organizes, directs and controls the functions of a parks and recreation department. Develops and imp policies, procedures and practices related to acquisition, development, construction, restoration and maintenance of parks, cemeteries, facilities, fairs, and development of recreation programs. Typically requires a minimum of a four year degree and 5-8 years experience, some management experience.
Job Code 645 - Public Works Director	Summary Job Description: Plans, organizes, directs and controls the functions of the public works department. Develops and implement procedures and practices to provide services in engineering, building inspection, equipment maintenance, street/roads and storm draina maintenance, traffic control, and water and sewer treatment. May serve as city engineer. Typically requires a minimum of a four year de years experience, including some management experience.
Job Code 650 - Fire Chief	Summary Job Description: Plans, organizes, directs and controls the functions of the fire department. Develops and implements policies life and property through fire suppression, fire prevention, and emergency medical services. Supervises paid and volunteer staff. In sma supervise volunteer department.
Job Code 655 - Police Chief	Summary Job Description: Plans, organizes, directs and controls the efficient operation of the police department. Accomplishes short te range planning, develops and implements budget. In smaller cities, may spend a portion of day doing patrol work.
Job Code 660 - Human Resources Director	Summary Job Description: Plans, organizes, directs and controls the functions of a human resources department. Develops and implem policies, procedures and practices for a range of personnel functions, including staffing, training and development, workplace safety, wa and benefits administration, equal employment opportunity, labor relations, and employee services. May be responsible for civil service Typically requires a minimum of a four year degree and 5-8 years experience, including some management experience.
Job Code 665 - Info. Systems Manager	Summary Job Description: Senior official responsible for information systems and technology. Directs the systems development, applica programming and operations activities for mainframes, mini- and micro-computer systems. In smaller organizations, typically performs s administration and/or systems analysis tasks. Supervises assigned staff. May also be responsible for telecommunications function. Typi requires a four year degree and 5-8 years experience, including some supervisory experience.

Job Code 685 - Assistant City Manager	Summary Job Description: Serves as principal assistant to the city manager or administrator. Provides high level technical assistance of management, operational and legislative issues. Manages (directly or indirectly) services and programs. Conducts complex studies invo research, analysis and preparation of reports on a variety of internal organization/management, operational, or legislative issues. Typica a four year degree and 4-6 years experience, including some management experience.
Job Code 700 - Library Director	Summary Job Description: Plans, organizes and directs the delivery of library services. Supervises library and volunteer staff. MLS Req
Job Code 710 - Senior Librarian	Summary Job Description: Performs professional library duties in a public library including acquisition of materials, cataloguing, and refe May be responsible for the operation of a full service branch library or may specialize in an area. May supervise other employees. Usua under infrequent supervision. Makes effective recommendations to hire, fire, transfer and discipline employees. Typically requires a mas in library science and two years experience.
Job Code 760 - (County) Crim. Deputy. Pros.	Summary Job Description: Prepares criminal cases for trial; prosecutes offenders in superior, district and juvenile courts; reviews compl arresting officers. Reviews and examines evidence, interrogates witnesses, prepares trial briefs and completes trial preparation; investig scene of the crime. Researches legal problems. Typically requires a law degree from an accredited law school, 3-4 years experience, an membership in the Washington State Bar.

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2016 Non-Represented Salary Survey

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